

HO CHI MINH NATIONAL ACADEMY OF POLITICS

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**THE LEADERSHIP OF THE DA NANG CITY PARTY COMMITTEE IN
MARINE ECONOMIC DEVELOPMENT FROM 2007 TO 2020**

SUMMARY OF DOCTORAL THESIS

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INTRODUCTION

1. Rationale of the Study

The twenty-first century has been regarded by strategic policymakers as the “century of the ocean” due to the immense benefits derived from the sea. Consequently, expanding toward and orienting development toward the sea has become a common trend among countries around the world. Vietnam is a maritime nation, with a coastline of 3,260 kilometers and more than one million square kilometers of continental shelf. Therefore, the sea plays a particularly important role in the country’s socio-economic development strategy and the safeguarding of national defense and security. Vietnam’s maritime zone possesses abundant potential, creating favorable conditions for the development of the marine economy and contributing to the country’s process of industrialization and modernization.

Recognizing the importance of the marine economy to national development, the Party and the State have promulgated numerous guidelines and policies aimed at developing the marine economy and maximizing the potential and advantages of the sea. These efforts have contributed to the development of Vietnam’s marine economy, yielding significant achievements.

Da Nang City is one of Vietnam’s 28 coastal provinces and municipalities. With substantial potential and advantages for marine economic development, Da Nang has consistently identified the objective of becoming a strong marine economic center of the country. Thoroughly grasping the Communist Party of Vietnam Central Committee’s guidelines on marine economic development, the Da Nang City Party Committee introduced numerous practical orientations and solutions to effectively manage, protect, and exploit marine resources and

potentials, while simultaneously promoting the sustainable development of marine economic sectors. As a result, the marine economy has increasingly affirmed its role as a spearhead economic sector, making important contributions to the city's comprehensive development.

Despite significant achievements in leading marine economic development, the Da Nang City Party Committee has still encountered several limitations and shortcomings that require further attention and remediation. Therefore, conducting a systematic study of the process through which the Da Nang City Party Committee led marine economic development is of both theoretical and practical significance in summarizing theoretical and practical issues, drawing lessons learned, and applying them to marine economic development in the current context.

For these reasons, the doctoral candidate selected the topic "*The Leadership of the Da Nang City Party Committee in Marine Economic Development from 2007 to 2020*" as the subject of this doctoral thesis in the field of History of the Communist Party of Vietnam.

2. Research aims and objectives

2.1. Research aims

The aim of the study is to clarify the process through which the Da Nang City Party Committee led marine economic development from 2007 to 2020 and to draw lessons that may serve as references for and be applied to marine economic development in the current context.

2.2. Research objectives

To achieve the above aims, the thesis pursues the following objectives:

- To review and examine studies related to the thesis topic, thereby clarifying the scope, extent, and content of previous research, as well as identifying issues that require further investigation.

- To analyze and clarify the factors influencing the process through which the Da Nang City Party Committee led marine economic development from 2007 to 2020.

- To analyze and elucidate the guidelines and implementation of marine economic development under the leadership of the Da Nang City Party Committee from 2007 to 2020.

- To assess the achievements, limitations, and causes of such achievements and limitations, and to draw lessons from the process through which the Da Nang City Party Committee led marine economic development from 2007 to 2020.

3. Research subject and scope

3.1. Research subject

The research subject of the thesis is the leadership and direction of the Da Nang City Party Committee in marine economic development from 2007 to 2020.

3.2. Research scope

- *Scope of research content:* Based on the viewpoints of the Communist Party of Vietnam and the Da Nang City Party Committee, and in accordance with the requirements of a doctoral thesis in the field of History of the Communist Party of Vietnam, the thesis focuses on examining the leadership of the Da Nang City Party Committee in marine economic development across the following areas:

- 1) Marine tourism economy;
- 2) Fisheries and seafood economy (capture fisheries, aquaculture, and seafood processing);
- 3) Maritime economy (seaports, port services, maritime transport, and shipbuilding);

- 4) Development of concentrated industrial parks and export processing zones in coastal areas associated with the development of coastal urban areas;
- 5) Areas related to marine economic development, including environmental protection, conservation of natural resources, and climate change adaptation; national defense, security, and the protection of maritime sovereignty; expansion of regional linkages and international cooperation; and the development of science and technology and human resources for marine economic development.

- *Spatial scope*: The thesis is conducted within the geographical boundaries of Da Nang City.

- *Temporal scope*: The thesis examines the process through which the Da Nang City Party Committee led marine economic development from 2007 to 2020.

4. Theoretical foundation, research methods, and data sources

4.1. Theoretical foundation

The thesis is conducted on the basis of the theoretical foundations of Marxism-Leninism and Ho Chi Minh Thought on marine economic development.

4.2. Research Methods

The thesis primarily employs the historical method and the logical method. In addition, methods such as analysis, synthesis, comparison, contrast, statistics, and interdisciplinary approaches are also utilized in examining specific issues of the thesis.

4.3. Data Sources

The data sources used for the study entitled “The Leadership of the Da Nang City Party Committee in Marine Economic Development from 2007 to 2020” consist of three main categories:

- Documents of the Party Central Committee: including the Documents of the National Congresses of the Communist Party of Vietnam from the Sixth to the Thirteenth Congresses; resolutions and conclusions of the Central Committee Conferences; and resolutions and directives of the Politburo and the Party Central Committee Secretariat concerning marine economic development.

- Documents of the Da Nang City Party Committee: including documents of the 17th, 18th, 19th, 20th, and 21st Da Nang City Party Congresses; resolutions, reports, review reports, programs, projects, plans, and conclusions issued by the Da Nang Party Committee, People’s Committee, People’s Council, and relevant departments and agencies concerning marine economic development. These constitute the primary source materials and serve as the “backbone” for the content of the thesis.

- Published scholarly works related to the marine economy by domestic and international scholars, including books, completed scientific research projects at various levels, specialized academic journals, conference proceedings, and defended doctoral theses.

5. New contributions of the thesis

- The thesis provides several new source materials and systematizes materials related to the process through which the Da Nang City Party Committee led marine economic development from 2007 to 2020.

- The thesis clarifies the process through which the Da Nang City Party Committee led marine economic development, thereby contributing to the reconstruction, enrichment, and further deepening of the understanding of the

Communist Party of Vietnam's leadership in marine economic development during the period of renovation and international integration (through the case of Da Nang City).

- The thesis provides a comprehensive assessment of the achievements, strengths, and limitations in the leadership process of the Da Nang City Party Committee, while drawing several practical lessons to further enhance the effectiveness of leadership in marine economic development in the coming period.

6. Theoretical and practical significance of the thesis

6.1. Theoretical significance

The assessments, evaluations, and lessons drawn from the practice of the Da Nang City Party Committee's leadership in marine economic development from 2007 to 2020 not only provide additional scientific arguments for the formulation of marine economic development strategies by the Da Nang City Party Committee, but also further clarify the Party's perspectives on the role and position of the marine economy in the national development strategy in general and in coastal localities in particular.

6.2. Practical significance

- The thesis provides data and offers several reference implications for marine economic development to the Da Nang Party Committee, the Da Nang People's Committee, and relevant departments and agencies in formulating and supplementing policies, mechanisms, and solutions for the rapid and sustainable development of the marine economy in Da Nang City.

- The thesis may serve as a reference material for research and teaching in the subject of History of the Communist Party of Vietnam at educational institutions nationwide in general, and at the Ho Chi Minh National Academy of Politics and the Academy of Politics Region III in particular.

7. Structure of the thesis

In addition to the Introduction, Conclusion, References, and Appendices, the thesis consists of four chapters.

Chapter 1

OVERVIEW OF STUDIES RELATED TO THE THESIS TOPIC

1.1. STUDIES RELATED TO THE THESIS TOPIC

1.1.1. Studies on the Sea and the Marine Economy in Several Countries around the World

- *Book publications:*

The Asian Experience in Developing the Maritime Sector: Some Case Studies and Lessons for Malaysia, by Nazery Khalid, Armi Suzana, and Farida Farid, Center for Economic Studies and Ocean Industries, 2008 [182].

The Blue Economy: 10 Years, 100 Innovations, 100 Million Jobs, by Gunter Pauli, Paradigm Publications, 2010 [185].

The Ocean Economy in 2030, published by the Organisation for Economic Co-operation and Development (OECD), OECD Publishing, Paris, 2016 [183].

Economics of the Marine: Modelling Natural Resources, by Karyn Morrissey, Rowman & Littlefield Publishers (Rowman & Littlefield International), London, 2017 [186].

- *Journal articles and scientific research projects:*

The article *Japan's Experience in Formulating and Implementing Marine Strategies* by Tran Nguyen Tuyen [137].

The article *The Issue of Building Japan's Maritime Awareness Capacity* by Ha Anh Tuan [138].

The ministerial-level scientific research project *The East Sea in China's Strategy of Building a Maritime Power since the 18th National Congress* by Do Tien Sam [111].

1.1.2. Studies on the Sea and the Marine Economy in Vietnam

There have been numerous books examining various aspects of the marine economy in Vietnam, notably: *Marine Economy and Marine Science and Technology in Vietnam*, by Vo Nguyen Giap [68]. *Renovation and Development of Coastal Regional Economies*, by Le Cao Doan [66]. *Research and Exploration of Marine Resources and the Selection of Appropriate Exploitation Technologies for the Development of Offshore Fisheries in Vietnam*, by Dao Manh Son [112]. *Vietnam's Maritime Policies and Laws and the Strategy for Sustainable Development*, by Nguyen Ba Dien [45]. *Several Breakthrough Solutions for Tourism Development in Vietnam's Coastal and Marine Areas*, by Le Trong Binh [12]. *The Economies of Vietnam's Coastal Regions*, by The Dat [65]. *Vietnam's Marine Economy: Potentials, Opportunities, and Challenges*, by Nguyen Van De [67]. *The Sea and Vietnam's Marine Economic Development: Past, Present, and Future*, by Vu Van Phai [98]. *Protecting Vietnam's Maritime Sovereignty*, by Nguyen Thai Anh and colleagues [2]. *Models of Island Economic Development in Vietnam*, by Pham Hoang Hai [70]. *Vietnam's Maritime Potential and International Maritime Cooperation Policies in the First Decade of the Twenty-First Century*, by Nguyen Thanh Minh [91]. *Policies for Coastal Economic Development in Thanh Hoa*, by Le Minh Thong [129]. *Vietnam's Marine Economy on the Path of Development and Integration*, by Ngo Luc Tai [120]. *The East Sea Issue*, by Nguyen Ngoc Truong [140]. *Vietnam's Tradition of Maritime Economy and Culture*, by Nguyen Van Kim and Nguyen Manh Dung [85]. *Marine and Island Tourism Service Areas in Vietnam's Coastal Regions and the Strategy for Sustainable Development toward 2020*, by Dang Thi Huyen Trang [134]. *Perceptions of the Sea and the Strength of Maritime Powers in the Thought of Several Vietnamese Reformers in the Late Nineteenth Century*, by Nguyen Van Bac [11]. *Blue Marine Economy: Issues and Approaches for*

Vietnam, by Nguyen Chu Hoi [79]. *Hoang Sa - Truong Sa: Vietnam's Sovereignty*, by Do Bang [9].

- *Doctoral dissertations:*

Nguyen Thi Anh: *The Leadership of the Hai Phong City Party Committee in Marine Economic Development from 1996 to 2010* [3]. Nguyen Thanh Minh: *The Process of Implementing Vietnam's Maritime Policies from 1986 to 2010* [91]. Nguyen Thi Thom: *The Leadership of the Communist Party of Vietnam in Maritime Economic Development from 1996 to 2011* [128]. Nguyen Duc Phuong: *The Leadership of the Communist Party of Vietnam in Safeguarding National Maritime and Island Sovereignty from 2001 to 2011* [99]. Nguyen Thi Hoa Phuong: *The Leadership of the Ba Ria - Vung Tau Provincial Party Committee in Marine Economic Development from 2000 to 2015* [101]. Nguyen Thi Thu Huong: *Sustainable Marine Economic Development in Quang Ninh* [83].

- *Journal articles:*

Le Nguyen: "Vietnam's Marine Economic Development Strategy" [90]. Manh Hung: "Vietnam's Marine Strategy with a Vision to 2020" [80]. Bui Thi Thanh Huong: "Marine Economic Development: International Experience and Several Issues for Vietnam" [82]. Pham Ngoc Thuc: "Exploiting Potentials and Advantages for Marine Economic Development in Hai Phong" [133].

- *Nhóm công trình đề tài khoa học, kỹ yếu hội thảo khoa học*

Ho Tan Sang, ministerial-level scientific research project: *Exploiting the Marine and Island Economic Potential of the Central Coastal Provinces: Current Situation and Solutions* [110]. Chu Duc Dung, ministerial-level scientific research project: *The Marine Economic Development Strategy in the East Sea of Several East Asian Countries: Impacts and Issues for Vietnam* [44]. Proceedings of the National Scientific Conference: *Exploiting Marine and Island Potential*

for the Sustainable Development of Quang Ngai and the Central Region [168].
 Proceedings of the National Scientific Conference: *Trade Promotion for Sustainable Fisheries Development in the Central Coastal Region* [18].
 Proceedings of the International Scientific Conference: *Linkages for Tourism Development in the Central Coastal Region with the Southeast Region, the Central Highlands, Southern Laos, and Northeastern Cambodia* [19].
 Proceedings of the Scientific Conference: *Sustainable Marine Economic Development in the Central and Southern Coastal Provinces and Cities Based on Comparative Advantages* [20].
 Proceedings of the Scientific Conference: *The Marine Economy of the Central Coastal Provinces in Vietnam's Marine Economic Strategy* [78].

1.1.3. Studies on the Sea and the Marine Economy in Da Nang

- Book publications:

Ngo Quy Nhon (ed.): *Da Nang Entering the Twenty-First Century* [94].
 Chu Viet Luan: *Da Nang - New Position and Strength in the Twenty-First Century* [87]. *Da Nang: Ten Years of Achievements and Development* [155]. *An Outline History of 700 Years of Da Nang*, by Le Duy Anh and Le Hoang Vinh [4]. *Urbanization in the Central and Central Highlands Provinces and the Socio-Economic Issues Arising*, by a group of authors [122]. *History of the Da Nang City Party Committee (1975-2015)* [8]. *Da Nang - 20 Years of Construction and Development* [165].
 Le Nhi Hoa: *Information and Communication Work on Vietnam's Sovereignty over the Hoang Sa and Truong Sa Archipelagos* [73]. *Da Nang: Achievements and Aspirations* [166].

- Scientific research projects and conference proceedings:

City-level scientific research project: *Fundamental Solutions for the Sustainable and Effective Development of Da Nang's Marine Economy* [114].
 Proceedings of the Scientific Conference: *Rapid and Sustainable Socio-*

Economic Development in the Central Coastal Region and the Central Highlands, organized by University of Economics, the University of Da Nang [63].

- *Doctoral dissertations:*

Nguyen Thi Anh Thi: *The Marine Economy in Relation to National Defense and Security Assurance in Da Nang City* [127]. Luu Anh Ro: *The Exploitation Activities and Sovereignty Protection of the Hoang Sa Archipelago by the Government of the Republic of Vietnam (1954-1975)* [109].

- *Journal articles:*

Hoang Thi Dieu Hien: “*Sustainable Marine Economic Development in Da Nang*” [72]. Vu Dieu Ngan: “*Marine Economic Development in Da Nang: Potentials and Challenges*” [93]. Nguyen Thi Thanh Huyen: “*Da Nang City’s Sustainable Development of the Fisheries Sector*” [81]. Bui Van Tieng: “*Da Nang and the Struggle to Assert and Safeguard Sovereignty over the Hoang Sa Archipelago*” [147]. Le Nhi Hoa: “*Sustainable Marine Economic Development in Da Nang City: From Perception to Practice*” [74]. Le Phu Nguyen: “*The Administration of the Hoang Sa Archipelago from 1975 to the Present*” [97].

1.2. REVIEW OF RESEARCH FINDINGS AND ISSUES FOR FURTHER INVESTIGATION

1.2.1. Review of Research Findings from Reviewed Studies Related to the Thesis Topic

First, in terms of source materials:

Second, in terms of methodology:

Third, in terms of content:

1.2.2. Issues Requiring Further Investigation in the Thesis

First, to assess the state of marine economic development in Da Nang City prior to 2007; to analyze and clarify the factors influencing the leadership of marine economic development; and to identify the objective requirements for marine economic development in Da Nang City from 2007 to 2020.

Second, to systematize the guidelines on marine economic development and to clarify the process of leadership and direction exercised by the Da Nang City Party Committee in marine economic development from 2007 to 2020.

Third, to draw several observations regarding achievements and limitations, their underlying causes, and lessons learned from the practice of the Da Nang City Party Committee's leadership in marine economic development during the period from 2007 to 2020.

Summary of chapter 1

Chapter 2

THE GUIDELINES AND DIRECTION OF THE DA NANG CITY PARTY COMMITTEE IN MARINE ECONOMIC DEVELOPMENT FROM 2007 TO 2015

2.1. FACTORS AFFECTING THE PROCESS OF LEADING MARINE ECONOMIC DEVELOPMENT BY THE DA NANG CITY PARTY COMMITTEE DURING THE PERIOD 2007-2015

2.1.1. International and Domestic Context

At the international level, the trend of globalization and international economic integration developed strongly, expanding export markets, attracting foreign investment, and creating favorable conditions for access to modern science and technology in marine economic sectors such as maritime transport, oil and gas, fisheries, and marine tourism.

Domestically, the economy maintained a relatively high growth rate, while national capacity continued to improve, thereby providing important resources for investment in marine economic sectors. The system of seaports, coastal economic zones, and transport infrastructure connectivity was gradually developed and expanded, contributing to enhanced transportation and logistics capacity as well as attracting production and service activities associated with the sea.

2.1.2. Guidelines of the Communist Party of Vietnam on Marine Economic Development

During the renovation period, the Communist Party of Vietnam gradually developed a clearer understanding of and accurately identified the position and role of the marine economy, as well as guidelines for marine economic

development. The Party advocated to “advance vigorously toward the sea and gain mastery over maritime areas, while promoting the integrated development of the marine and coastal economy” [50, tr.181];

On 9 February 2007, the Fourth Plenum of the Central Committee of the Communist Party of Vietnam (10th tenure), for the first time, adopted the “*Vietnam Marine Strategy toward 2020*”, with the guiding viewpoint that: “Vietnam must become a strong maritime nation, growing prosperous from the sea” [52, tr.74].

The 11th National Congress of the Communist Party of Vietnam (2011) continued to reaffirm the need to: Strongly develop the marine economy commensurate with the country’s maritime position and potential.

It can be seen that, from the initiation and leadership of the comprehensive renovation process at the 6th National Congress (1986) to the 11th National Congress (2011), the Party’s awareness of the position and role of the marine economy in national development became increasingly comprehensive, with clearer priorities and focal areas identified.

2.1.3. Natural and Socio-Economic Conditions of Da Nang City

2.1.3.1. Natural and Socio-Economic Conditions

- Natural conditions: geographical location and natural resources.
- Socio-economic conditions: economic situation, infrastructure system, population, culture and education.

2.1.3.2. Impacts of Natural and Socio-Economic Conditions on the Leadership of the Da Nang City Party Committee in Marine Economic Development

Favorable impacts

Challenges and constraints

2.1.4. The State of Marine Economic Development in Da Nang City Prior to 2007

The initial achievements as well as the existing limitations and shortcomings in the process through which the Da Nang City Party Committee led marine economic development prior to 2007 constituted an important basis for the Party Committee to continue leading marine economic development more effectively in the subsequent period.

2.2. THE GUIDELINES AND DIRECTION OF THE DA NANG CITY PARTY COMMITTEE IN MARINE ECONOMIC DEVELOPMENT FROM 2007 TO 2015

2.2.1. Guidelines of the Da Nang City Party Committee on Marine Economic Development

A prominent feature of the Da Nang City Party Committee's guidelines for marine economic development through the 19th and 20th City Party Congresses, as well as resolutions and action programs of the City Party Committee, was the emphasis on the synchronized development of marine economic sectors, including marine tourism, fisheries, coastal industrial parks, and seaports. At the same time, clear objectives and tasks for marine economic development were identified in association with environmental protection, regional linkages, international cooperation, the development of science and technology, marine human resources, the safeguarding of national defense and security, and maritime sovereignty. This constituted an important foundation for the city to effectively capitalize on the potential and advantages of the marine economy.

2.2.2. Direction of Marine Economic Development by the Da Nang City Party Committee

2.2.2.1. Direction of Marine Tourism Development

2.2.2.2. Direction of Fisheries and Seafood Sector Development

2.2.2.3. Direction of Maritime Sector Development

2.2.2.4. Direction of the Construction and Development of Concentrated Industrial Parks and Coastal Export Processing Zones Associated with the Development of Coastal Urban Areas

2.2.2.5. Direction of Areas Related to Marine Economic Development

Summary of chapter 2

Chapter 3

THE LEADERSHIP OF THE DA NANG CITY PARTY COMMITTEE IN MARINE ECONOMIC DEVELOPMENT FROM 2015 TO 2020

3.1. NEW FACTORS AFFECTING THE PROCESS OF THE DA NANG CITY PARTY COMMITTEE'S LEADERSHIP IN MARINE ECONOMIC DEVELOPMENT

3.1.1. Impacts of the International and Domestic Context

3.1.1.1. *International Context*

3.1.1.2. *Domestic Context*

3.1.2. Guidelines of the Communist Party of Vietnam on Marine Economic Development in the New Context

The 12th National Congress of the Communist Party of Vietnam (2016) marked a further development in the Party's awareness of marine economic development. The Congress reaffirmed that: "Marine economic development is aimed at strengthening the national economic potential and safeguarding maritime and island sovereignty" [54, tr.94].

On 22 October 2018, the Eighth Plenum of the Central Committee of the Communist Party of Vietnam (12th tenure) adopted Resolution No. 36-NQ/TW on the *Strategy for Sustainable Marine Economic Development of Vietnam to 2030, with a Vision to 2045*. The Resolution clearly stated the overall objective by 2030: "To make Vietnam a strong maritime nation and basically achieve the criteria for sustainable marine economic development..." [55, tr.84].

On 24 January 2019, the Politburo issued Resolution No. 43-NQ/TW on *Buiding and Developing Da Nang City until 2030, with a Vision to 2045*.

The Party's guidelines during the period 2015-2020, particularly Resolution No. 36-NQ/TW and Resolution No. 43-NQ/TW of the Politburo, served as guiding principles and important orientations for the Da Nang City Party Committee to

effectively implement its leadership in marine economic development in the new period.

3.1.3. Development Tasks of Da Nang City and Requirements for Marine Economic Development during the Period 2015-2020

As a locality possessing considerable potential and advantages for marine economic development, Da Nang achieved many important accomplishments in leading marine economic development during the period from 2007 to 2015. However, the leadership process in this period also revealed several limitations and shortcomings. These limitations gave rise to the need for continued innovation in thinking, improvement of mechanisms and policies, and enhancement of leadership effectiveness in marine economic development in the subsequent period.

3.2. GUIDELINES AND DIRECTION FOR ACCELERATING MARINE ECONOMIC DEVELOPMENT BY THE DA NANG CITY PARTY COMMITTEE FROM 2015 TO 2020

3.2.1. Guidelines for Accelerating Marine Economic Development of the Da Nang City Party Committee

The 21st Da Nang City Party Congress (2015) affirmed the need to: “Strengthen investment resources to develop Da Nang into a marine economic center” [61, tr.21].

On 18 February 2019, the Standing Committee of the Da Nang City Party Committee issued Action Program No. 28-CTr/TU on the implementation of Resolution No. 36-NQ/TW, setting the objective for 2030 to: “Develop Da Nang into a major marine economic center of the country and an international coastal city on the basis of strongly developing marine economic sectors...” [146, tr.2]. These guidelines constituted an important foundation for the synchronized and sustainable development of marine economic sectors.

3.2.2. Direction for Accelerating Marine Economic Development by the Da Nang City Party Committee from 2015 to 2020

3.2.2.1. Direction for Accelerating Marine Tourism Development

3.2.2.2. Direction for Accelerating the Development of the Fisheries and Seafood Sector

3.2.2.3. Direction for Accelerating Maritime Sector Development

3.2.2.4. Direction for Accelerating the Construction and Development of Coastal Industrial Parks and Export Processing Zones

3.2.2.5. Direction for Accelerating Related Areas of Marine Economic Development

Summary of chapter 3

Chương 4

ASSESSMENTS AND LESSONS LEARNED

4.1. ASSESSMENT OF THE DA NANG CITY PARTY COMMITTEE'S LEADERSHIP IN MARINE ECONOMIC DEVELOPMENT FROM 2007 TO 2020

4.1.1. Achievements and Their Causes

4.1.1.1. Achievements

First, in policy formulation

Second, in implementation direction

Third, practical outcomes

4.1.1.2. Causes of the Achievements

4.1.2. Limitations and Their Causes

4.1.2.1. Limitations

- Limitations in formulating guidelines for marine economic development

- Limitations in implementation direction

- Limitations in directing the practical development of marine economic

sectors

4.1.2.2. Causes of the Limitations

- Objective causes

- Subjective causes

4.2. LESSONS LEARNED

4.2.1. The Da Nang City Party Committee Clearly Identified the Position and Role of the Marine Economy in the City's Development

4.2.2. The Da Nang City Party Committee Led Comprehensive Marine Economic Development While Identifying Appropriate Priorities and Key Areas

4.2.3. The Da Nang City Party Committee Consistently Attached Importance to Enhancing the Leadership Role of Party Organizations, the

Capacity of Cadres, and the Quality of Human Resources in Marine Economic Development

4.2.4. The Da Nang City Party Committee Closely Followed Practical Conditions, Accurately Seized Opportunities, and Effectively Utilized the City's Potential and Advantages in Marine Economic Development

4.2.5. The Da Nang City Party Committee Attached Importance to Expanding Regional Linkages and Strengthening International Integration

Summary of chapter 4

CONCLUSION

The sea is regarded as a strategic space for development, containing significant potential for the sustainable development and prosperity of nations. Recognizing the importance of the marine economy to the country's socio-economic development, the Communist Party of Vietnam has promulgated numerous guidelines for marine economic development aimed at maximizing the sea's potential and advantages, with the objective of transforming Vietnam into a strong maritime nation that fundamentally meets the criteria for marine economic development while proactively adapting to climate change and sea level rise.

Thoroughly grasping and creatively applying the Party's guidelines on marine economic development, from 2007 to 2020, the Da Nang City Party Committee consistently identified marine economic development as a central task in the city's socio-economic development strategy. On that basis, the City Party Committee focused on exercising proactive, innovative, and contextually appropriate leadership in accordance with local conditions. In directing implementation, the City Party Committee remained consistently responsive and closely engaged. As a result, Da Nang has emerged as one of the country's major marine economic centers, making significant contributions to socio-economic development and helping improve the living standards of the people.

Alongside significant achievements, the process through which the Da Nang City Party Committee led marine economic development also revealed certain limitations. To some extent, these limitations reduced the effectiveness of the city's marine economic development and have yet to fully meet practical demands.

The practical experience of the Da Nang City Party Committee's leadership in marine economic development during the period from 2007 to 2020 has generated several valuable lessons: (1) clearly identifying the position and role

of the marine economy in the city's development; (2) leading comprehensive marine economic development while identifying appropriate priorities and key areas; (3) consistently enhancing the leadership role of Party organizations, the capacity of cadres, and the quality of human resources in marine economic development; (4) closely following practical conditions, accurately seizing opportunities, and effectively utilizing the city's marine economic potential and advantages; and (5) attaching importance to expanding regional linkages and strengthening international integration.

**LIST OF THE AUTHOR’S PUBLICATIONS
RELATED TO THE THESIS**

1. Dao Xuan Ky (2023), “Marine Economic Development in Da Nang City (2010-2020)”, *Journal of Vietnam Communist Party's History*, No. 394, pp. 112-117.
2. Dao Xuan Ky (2025), “The Leadership of the Da Nang City Party Committee in Marine Economic Development (2007-2020)”, *Journal of Vietnam Communist Party's History*, No. 416, pp. 92-97.